

## Learning System to ECO Mapping

To match the new *Examination Content Outline (ECO)* structure, the materials in *The Learning System for PMP® Exam Preparation*, have been segmented as noted below. The following pages give a detailed outline of how the *Learning System* topics map to the *ECO* tasks in each of the exam domains.

<b>Learning System V7 Modules</b>	<b>ECO Domain</b>
Module 1: Business Environment	Domain III: Business Environment (8% of exam)
Module 2: People	Domain I: People (42% of exam)
Module 3: Process—Design Module 4: Process—Primary Constraints Module 5: Process—Secondary Constraints Module 6: Process—Managing and Closing	Domain II: Process (50% of exam)

<b>Learning System</b>	<b>ECO Task</b>
<b>Module 1: Business Environment</b>	
<b>Chapter 1: Project Management Concepts</b>	
The Project Management Profession	N/A
Projects	N/A
Project Management Principles	N/A
Project Performance Domains	N/A
Tailoring	N/A
<b>Chapter 2: Project Life Cycles, Phases, and Process Groups</b>	
Project Life Cycles and Project Phases	Process Task 13 (mainly in Module 3)
Predictive Projects	N/A
Agile and Hybrid Projects	N/A
<b>Chapter 3: Project Benefits and Value</b>	
Implementing Strategy and Adding Value	Business Task 2
Project Success	Business Task 2
<b>Chapter 4: Compliance</b>	
Project Compliance Requirements and Classifications	Business Task 1
Consequences of Noncompliance and Managing Compliance	Business Task 1
<b>Chapter 5: Change Management</b>	
Assessing Organizational Culture, Structure, Politics, and Business	Business Task 4
Impact of Change on Projects/Organizations	Business Task 4
Change Management Methodologies	Business Task 4
External Business Environment Changes	Business Task 3

<b>Learning System</b>	<b>ECO Task</b>
<b>Module 2: People</b>	
<b>Chapter 1: Project Managers, Sponsors, and Tuckman Ladder</b>	
Project Management, the Project Manager, and the Tuckman Ladder	N/A
The Sponsor	N/A
<b>Chapter 2: Forming—The Project Manager</b>	
Project Manager Skills and Leadership	People Task 2
Stakeholder Identification and Analysis	People Task 2
Motivation	People Task 2
Influencing	People Task 2
Negotiating Project Agreements	People Task 8
<b>Chapter 3: Forming—Team Performance Domain</b>	
Putting a Team Together	People Task 6
Organizing the Team	People Task 12
Colocated and Virtual Teams	People Task 11
<b>Chapter 4: Storming</b>	
Addressing and Removing Impediments	People Task 7
Managing Conflict	People Task 1
Building a Shared Understanding	People Task 10 People Task 14
<b>Chapter 5: Norming</b>	
Developing the Project Team	People Task 5
Collaborating Within the Team	People Task 4
Collaborating with Stakeholders	People Task 9
<b>Chapter 6: Performing and Adjourning</b>	
Mentoring	People Task 5 People Task 13
Empowering Teams and Stakeholders	People Task 4
Recognition and Rewards	People Task 3
Adjourning	N/A

<b>Learning System</b>	<b>ECO Task</b>
<b>Module 3: Process—Design</b>	
<b>Chapter 1: Governance Structure</b>	
Product Management	N/A
Organizational Project Management and Project Management Office	Process Task 14
Organizational Governance Structure	Process Task 14
Project Manager Governance Skills	Process Task 14
<b>Chapter 2: Incremental Value</b>	
Assessing Opportunities for Incremental Value	Process Task 1
Agile and Incremental Urgency for Value	Process Task 1
<b>Chapter 3: Development Approach and Life Cycle Performance Domain</b>	
Selecting a Development Approach and Life Cycle	Process Task 13
Predictive Project Development Approach	Process Task 13
<b>Chapter 4: Agile Project Development Approach</b>	
Agile Frameworks	Process Task 13
Tailoring Agile Projects	Process Task 13
<b>Chapter 5: Project Artifacts</b>	
External and Internal Environments	N/A
Enterprise Environmental Factors	Process Task 12
Organizational Process Assets and Configuration Management	Process Task 12
<b>Chapter 6: Measurement Performance Domain</b>	
Measurement Design	Process Task 9
Data-Gathering Skills and Techniques	Process Task 9
Data Analysis Skills	Process Task 9
<b>Chapter 7: Planning Performance Domain</b>	
Project Strategy	Process Task 1
Project Planning	Process Task 9
Project Integration	Process Task 9
<b>Chapter 8: Predictive Project Integration</b>	
Predictive Project Charters	Process Task 9
Predictive Project Management Plan	Process Task 9
Directing and Managing Predictive Project Work	Process Task 9
Monitoring and Controlling Predictive Project Work	Process Task 9

<b>Learning System</b>	<b>ECO Task</b>
<b>Module 4: Process—Primary Constraints</b>	
<b>Chapter 1: Project Work Performance Domain</b>	
Project Work	Process Task 1
Project Assumptions and Constraints	N/A
<b>Chapter 2: Scope</b>	
Scope Concepts	Process Task 8
Planning Scope Management	Process Task 8
Collecting and Prioritizing Requirements	Process Task 8
Defining Scope	Process Task 8
Breaking Down Scope (Backlog/WBS)	Process Task 8
Monitoring and Validating Scope	Process Task 8
Controlling Scope	Process Task 8
<b>Chapter 3: Schedule</b>	
Planning Schedule Management	Process Task 6
Defining Project Tasks	Process Task 6
Prioritizing or Sequencing Tasks	Process Task 6
Estimating Project Task Durations	Process Task 6
Developing the Schedule	Process Task 6
Measuring, Modifying, and Controlling the Schedule	Process Task 6
<b>Chapter 4: Costs and Budget</b>	
Budget and Schedule Integration and Predictive Cost Management Overview	Process Task 5
Planning Cost Management	Process Task 5
Estimating Costs	Process Task 5
Determining a Budget	Process Task 5
Anticipating and Controlling Costs	Process Task 5

<b>Learning System</b>	<b>ECO Task</b>
<b>Module 5: Process—Secondary Constraints</b>	
<b>Chapter 1: Resources</b>	
Planning Project Resources	Process Task 5
Estimating Task Resources	Process Task 5
Acquiring Resources	Process Task 5
Developing Teams	Process Task 5
Managing Teams	Process Task 5
Controlling Resources	Process Task 5
<b>Chapter 2: Procurement</b>	
Planning Procurement	Process Task 11
Conducting Procurements	Process Task 11
Controlling Procurements	Process Task 11
<b>Chapter 3: Delivery Performance Domain</b>	
Delivery of Value	Process Task 1 Process Task 7
Quality Concepts	Process Task 7
Predictive Quality Management	Process Task 7
Planning Quality Management	Process Task 7
Managing Quality	Process Task 7
Controlling Quality	Process Task 7
<b>Chapter 4: Uncertainty Performance Domain</b>	
Uncertainty and Risk Concepts	Process Task 3 Process Task 15
Planning Risk Management	Process Task 3 Process Task 15
Identifying Risks	Process Task 3 Process Task 15
Qualitative Risk Analysis	Process Task 3 Process Task 15
Quantitative Risk Analysis	Process Task 3 Process Task 15
Planning Risk Responses	Process Task 3 Process Task 15
Implementing Risk Responses	Process Task 3 Process Task 15
Monitoring Risks	Process Task 3 Process Task 15

<b>Learning System</b>	<b>ECO Task</b>
<b>Module 6: Process—Managing and Closing</b>	
<b>Chapter 1: Change Control</b>	
Determining the Change Control Strategy	Process Task 10
Predictive Change Control Methodology	Process Task 10
Agile Change Control Methodologies	Process Task 10
<b>Chapter 2: Stakeholder Performance Domain</b>	
Stakeholder Performance Domain Roadmap	Process Task 4
Stakeholder Engagement in Predictive and Agile Methodologies	Process Task 4
Identifying Stakeholders	Process Task 4
Planning Stakeholder Engagement	Process Task 4
Managing Stakeholder Engagement	Process Task 4
Monitoring Stakeholder Engagement	Process Task 4
<b>Chapter 3: Communications</b>	
Communications Concepts	Process Task 2
Communications Management in Predictive and Agile Approaches	Process Task 2
Planning Communications Management	Process Task 2
Managing and Monitoring Communications	Process Task 2
<b>Chapter 4: Knowledge Transfer</b>	
Knowledge Transfer on Teams	Process Task 16
Managing Project Knowledge	Process Task 16
<b>Chapter 5: Closures</b>	
Determining Closure Criteria	Process Task 17
Closing Projects or Phases	Process Task 17