Learning System to *ECO* Mapping

To match the new *Examination Content Outline (ECO)* structure, the materials in *The Learning System for PMP® Exam Preparation*, Version 7, have been segmented as noted below. The following pages give a detailed outline of how the *Learning System* topics map to the *ECO* tasks in each of the exam domains.

Learning System V7 Modules	*ECO* Domain
Module 1: Business Environment	Domain III: Business Environment (8% of exam)
Module 2: People	Domain I: People (42% of exam)
Module 3: Process—Design Module 4: Process—Primary Constraints Module 5: Process—Secondary Constraints Module 6: Process—Managing and Closing	Domain II: Process (50% of exam)

Learning System V7	*ECO* Task
Module 1: Business Environment	
Chapter 1: Project Management Concepts	
Topic 1: The Project Management Profession	N/A
Topic 2: Projects	N/A
Topic 3: Project Management Principles	N/A
Topic 4: Project Performance Domains	N/A
Topic 5: Tailoring	N/A
Chapter 2: Project Life Cycles, Phases, and Process Groups	
Topic 1: Project Life Cycles and Project Phases	Process Task 13 (mainly in Module 3)
Topic 2: Predictive Projects	N/A
Topic 3: Agile and Hybrid Projects	N/A
Chapter 3: Project Benefits and Value	
Topic 1: Implementing Strategy and Adding Value	Business Task 2
Topic 2: Project Success	Business Task 2
Chapter 4: Compliance	
Topic 1: Project Compliance Requirements and Classifications	Business Task 1
Topic 2: Consequences of Noncompliance and Managing Compliance	Business Task 1
Chapter 5: Change Management	
Topic 1: Assessing Organizational Culture, Structure, Politics, and Business	Business Task 4
Topic 2: Impact of Change on Projects/Organizations	Business Task 4
Topic 3: Change Management Methodologies	Business Task 4
Topic 4: External Business Environment Changes	Business Task 3

Learning System V7	*ECO* Task
Module 2: People	
Chapter 1: Project Managers, Sponsors, and Tuckman Ladder	
Topic 1: Project Management, the Project Manager, and Tuckman Ladder	N/A
Topic 2: The Sponsor	N/A
Chapter 2: Forming—The Project Manager	
Topic 1: Project Manager Skills and Leadership	People Task 2
Topic 3: Stakeholder Identification and Analysis	People Task 2
Topic 4: Motivation	People Task 2
Topic 5: Influencing	People Task 2
Topic 6: Negotiating Project Agreements	People Task 8
Chapter 3: Forming—Team Performance Domain	
Topic 1: Putting a Team Together	People Task 6
Topic 2: Organizing the Team	People Task 12
Topic 3: Colocated and Virtual Teams	People Task 11
Chapter 4: Storming	
Topic 1: Addressing and Removing Impediments	People Task 7
Topic 2: Managing Conflict	People Task 1
Topic 3: Building a Shared Understanding	People Task 10 People Task 14
Chapter 5: Norming	
Topic 1: Developing the Project Team	People Task 5
Topic 2: Collaborating Within the Team	People Task 4
Topic 3: Collaborating with Stakeholders	People Task 9
Chapter 6: Performing and Adjourning	
Topic 1: Mentoring	People Task 5 People Task 13
Topic 2: Empowering Teams and Stakeholders	People Task 4
Topic 3: Recognition and Rewards	People Task 3
Topic 4: Adjourning	N/A

Learning System V7	*ECO* Task
Module 3: Process—Design	
Chapter 1: Governance Structure	
Topic 1: Product Management	N/A
Topic 2: Organizational Project Management and Project Management Office	Process Task 14
Topic 3: Organizational Governance Structure	Process Task 14
Topic 4: Project Manager Governance Skills	Process Task 14
Chapter 2: Incremental Value	
Topic 1: Assessing Opportunities for Incremental Value	Process Task 1
Topic 2: Agile and Incremental Urgency for Value	Process Task 1
Chapter 3: Development Approach and Life Cycle Performance Domain	
Topic 1: Selecting a Development Approach and Life Cycle	Process Task 13
Topic 2: Predictive Project Development Approach	Process Task 13
Chapter 4: Agile Project Development Approach	
Topic 1: Agile Frameworks	Process Task 13
Topic 2: Tailoring Agile Projects	Process Task 13
Chapter 5: Project Artifacts	
Topic 1: External and Internal Environments	N/A
Topic 2: Enterprise Environmental Factors	Process Task 12
Topic 3: Organizational Process Assets and Configuration Management	Process Task 12
Chapter 6: Measurement Performance Domain	
Topic 1: Measurement Design	Process Task 9
Topic 2: Data-Gathering Skills and Techniques	Process Task 9
Topic 3: Data Analysis Skills	Process Task 9
Chapter 7: Planning Performance Domain	
Topic 1: Project Strategy	Process Task 1
Topic 2: Project Planning	Process Task 9
Topic 3: Project Integration	Process Task 9
Chapter 8: Predictive Project Integration	
Topic 1: Predictive Project Charters	Process Task 9
Topic 2: Predictive Project Management Plan	Process Task 9
Topic 3: Directing and Managing Predictive Project Work	Process Task 9
Topic 4: Monitoring and Controlling Predictive Project Work	Process Task 9

Learning System V7	*ECO* Task
Module 4: Process—Primary Constraints	
Chapter 1: Project Work Performance Domain	
Topic 1: Project Work	Process Task 1
Topic 2: Project Assumptions and Constraints	N/A
Chapter 2: Scope	
Topic 1: Scope Concepts	Process Task 8
Topic 2: Planning Scope Management	Process Task 8
Topic 3: Collecting and Prioritizing Requirements	Process Task 8
Topic 4: Defining Scope	Process Task 8
Topic 5: Breaking Down Scope (Backlog/WBS)	Process Task 8
Topic 6: Monitoring and Validating Scope	Process Task 8
Topic 7: Controlling Scope	Process Task 8
Chapter 3: Schedule	
Topic 1: Planning Schedule Management	Process Task 6
Topic 2: Defining Project Tasks	Process Task 6
Topic 3: Prioritizing or Sequencing Tasks	Process Task 6
Topic 4: Estimating Project Task Durations	Process Task 6
Topic 5: Developing the Schedule	Process Task 6
Topic 6: Measuring, Modifying, and Controlling the Schedule	Process Task 6
Chapter 4: Costs and Budget	
Topic 1: Budget and Schedule Integration and Predictive Cost Management Overview	Process Task 5
Topic 2: Planning Cost Management	Process Task 5
Topic 3: Estimating Costs	Process Task 5
Topic 4: Determining a Budget	Process Task 5
Topic 5: Anticipating and Controlling Costs	Process Task 5

Learning System V7	*ECO* Task
Module 5: Process—Secondary Constraints	
Chapter 1: Resources	
Topic 1: Planning Project Resources	Process Task 5
Topic 2: Estimating Task Resources	Process Task 5
Topic 3: Acquiring Resources	Process Task 5
Topic 4: Developing Teams	Process Task 5
Topic 5: Managing Teams	Process Task 5
Topic 6: Controlling Resources	Process Task 5
Chapter 2: Procurement	
Topic 1: Planning Procurement	Process Task 11
Topic 2: Conducting Procurements	Process Task 11
Topic 3: Controlling Procurements	Process Task 11
Chapter 3: Delivery Performance Domain	
Topic 1: Delivery of Value	Process Task 1 Process Task 7
Topic 2: Quality Concepts	Process Task 7
Topic 3: Predictive Quality Management	Process Task 7
Topic 4: Planning Quality Management	Process Task 7
Topic 5: Managing Quality	Process Task 7
Topic 6: Controlling Quality	Process Task 7
Chapter 4: Uncertainty Performance Domain	
Topic 1: Uncertainty and Risk Concepts	Process Task 3 Process Task 15
Topic 2: Planning Risk Management	Process Task 3 Process Task 15
Topic 3: Planning Risk Management	Process Task 3 Process Task 15
Topic 4: Identifying Risks	Process Task 3 Process Task 15
Topic 5: Qualitative Risk Analysis	Process Task 3 Process Task 15
Topic 6: Quantitative Risk Analysis	Process Task 3 Process Task 15
Topic 7: Planning Risk Responses	Process Task 3 Process Task 15
Topic 8: Implementing Risk Responses	Process Task 3 Process Task 15
Topic 9: Monitoring Risks	Process Task 3 Process Task 15

Learning System V7	*ECO* Task
Module 6: Process—Managing and Closing	
Chapter 1: Change Control	
Topic 1: Determining the Change Control Strategy	Process Task 10
Topic 2: Predictive Change Control Methodology	Process Task 10
Topic 3: Agile Change Control Methodologies	Process Task 10
Chapter 2: Stakeholder Performance Domain	
Topic 1: Stakeholder Performance Domain Roadmap	Process Task 4
Topic 2: Stakeholder Engagement in Predictive and Agile Methodologies	Process Task 4
Topic 3: Identifying Stakeholders	Process Task 4
Topic 4: Planning Stakeholder Engagement	Process Task 4
Topic 5: Managing Stakeholder Engagement	Process Task 4
Topic 6: Monitoring Stakeholder Engagement	Process Task 4
Chapter 3: Communications	
Topic 1: Communications Concepts	Process Task 2
Topic 2: Communications Management in Predictive and Agile Approaches	Process Task 2
Topic 3: Planning Communications Management	Process Task 2
Topic 4: Managing and Monitoring Communications	Process Task 2
Chapter 4: Knowledge Transfer	
Topic 1: Knowledge Transfer on Teams	Process Task 16
Topic 2: Managing Project Knowledge	Process Task 16
Chapter 5: Closures	
Topic 1: Determining Closure Criteria	Process Task 17
Topic 2: Closing Projects or Phases	Process Task 17